



DRAFT

**SERVICE DELIVERY AND
BUDGET IMPLEMENTATION
PLAN (SDBIP)**

2014/15

TABLE OF CONTENTS

| | | |
|----|--|----|
| 1. | Introduction and overview..... | 1 |
| 2. | Legislative framework | 1 |
| 3. | SDBIP cycle | 2 |
| 4. | Performance reporting | 2 |
| 5. | NMBM Scorecard | 3 |
| 6. | Revenue and expenditure projections | 27 |
| 7. | Capital Works Plan and Ward Budget Allocations | 28 |

DEFINITIONS OF CONCEPTS

| CONCEPT | DEFINITION |
|--|--|
| Business incubator | A mechanism designed to support the successful development of entrepreneurial companies through an array of business support resources and services, developed and orchestrated by incubator management and offered both in the incubator and through its network of contacts. Successful completion of a business incubation program increases the likelihood that a startup company will stay in business for the long term. |
| Community-based | Any Small, Medium or Macro Enterprise (SMME) or cooperative that is registered as such. |
| Co-operative | An autonomous association of persons united voluntarily to meet their common economic, social and cultural needs and aspirations through a jointly owned and democratically controlled enterprise. |
| Evaluation | An assessment of a planned, ongoing or completed intervention to determine its relevance, efficiency, effectiveness, impact and sustainability. It includes the assessment of progress to determine the extent to which objectives have been met, what outputs, outcomes and inputs have been produced, and at what cost. |
| Financial Viability: Cost Coverage Ratio | $A = \frac{B + C}{D}$ Where - "A" represents cost coverage "B" represents all available cash at a particular time "C" represents investments "D" represents monthly fixed operating expenditure. |
| Informal settlements | The term used to describe housing that has been built illegally, without the consent of the proper planning authorities. |
| Integrated Development Planning | It is the Municipality's principal people-driven strategic developmental planning document. Importantly, it ensures close co-ordination and integration between projects, programmes and activities, both internally (between clusters and directorates) and externally (with other spheres of government). |
| Institutional performance review cycle | 12 continuous months' period : 1 July to 30 June of the following year. |
| Key Performance Areas (KPAs) | Critical function/domain that is crucial to achievement of organisational goals. |
| Key Performance Elements (KPEs) | Focus areas linked to the identified Key Performance Areas. |
| Key Performance Indicators (KPIs) | Measures (qualitative and quantitative) that tell a person whether he/she is making progress towards achieving his/her objectives. |

| CONCEPT | DEFINITION |
|---|--|
| Indicators | <i>Baseline indicators</i> measure the marked effect or influence of achieving specific outcomes |
| | <i>Input Indicators</i> measure equipment, resources, economy and efficiency. E.g.: |
| | · Budget projection |
| | · % Capital Budget spent to provide water |
| | · Unit costs for delivering water to a single household |
| | · Amount of time/money/number of people it took the Municipality to deliver water to a single household. |
| | <i>Output Indicators</i> measure results. They are usually expressed in quantitative terms (i.e. number / %) |
| | · Number of households connected. |
| <i>Outcome indicators</i> measure the impact of reaching the target. E.g. | · Percentage of households with access to water. |
| | |
| Monitoring | A continuous function that involves collecting and analyzing data on implementation processes, strategies and results. |
| Performance Management | A strategic approach through which the performance objectives of the Municipality are identified, defined, translated into business plans and cascaded into individual scorecards allowing for regular planning, monitoring, evaluating and reviewing and reporting of performance at both organizational and individual levels, effectively responding to inadequate performance and recognizing outstanding performance. |
| Performance Management System (PMS) | Entails a framework that describes and represents how the Municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed. It includes determining the roles of the different role-players. The Nelson Mandela Bay Municipality uses the balanced scorecard method, which takes into account financial, internal business, customer and learning and growth perspectives. |
| Relays | Protection devices inside switchgear that operate during fault conditions to prevent damage to the switchgear. |
| Review | A comprehensive assessment of the economy, efficiency, effectiveness and impact in so far as the key performance indicators and performance targets set by the Municipality are concerned. |

| CONCEPT | DEFINITION |
|---|--|
| Risk Management Assessment Maturity Level 3 | <p>Level 3 Maturity is achieved by adhering to the following criteria -</p> <ul style="list-style-type: none"> • The responsibility for co-coordinating and managing the ERM has been assigned to a specific individual within the municipality. • The Risk Management support delivered to the municipality is appropriate to give effect to Risk Management Implementation Strategy/Plan. • The Chief Risk Officer (CRO) or equivalent person has unfettered access to management, management platforms (such as meetings, planning sessions and committees), and documents. • A process has been undertaken to assess the residual risks in each of the strategic objectives (strategic risk). • Ownership for each strategic risk has been allocated to the respective manager to address the risk. • A process has been undertaken to assess the residual risks in each of the business functions (operational risks). • Ownership for each operational risk has been allocated to the respective manager to address the risk. • The Risk Management Committee is functioning in full compliance with their terms of reference approved by the municipal manager. |
| Switchgear | Includes circuit breakers, isolators and voltage transformers. This equipment forms a major part of the electrical grid. Failure to maintain this infrastructure would result in major outages. |
| Urban Edge | The area accepted by the Municipality as being the limit of urban development in accordance with its planning policies. |
| Water Losses | Water losses are the sum of the real and apparent losses and are calculated from the difference between the total system input and the authorised consumption. |
| Work Opportunity | Refers to each incident where paid work is created for a single individual in an EPWP project for the period of time. |

1. INTRODUCTION AND OVERVIEW

The Service Delivery and Budget Implementation Plan (SDBIP) is a mechanism that ensures proper alignment between the Municipality's Integrated Development Plan (IDP) and the Budget. It is central to the monitoring and evaluation of the performance of the Municipality in implementing its IDP and Budget.

The IDP is the Municipality's five-year principal strategic planning document. Importantly, it ensures close co-ordination and integration between programmes and activities, both internally and externally, with other spheres of government. The IDP therefore ultimately enhances integrated service delivery and development. The IDP priorities inform all planning and budgeting processes. The SDBIP consists of a one-year detailed performance plan, a three-year capital works plan, as well as financial projections of income and expenditure. It outlines Key Performance Indicators and Targets linked to Key Performance Areas derived from the IDP. Quarterly targets are identified in the SDBIP, and these are monitored and reported upon accordingly.

The SDBIP comprises two layers. The upper layer is the one that must be presented to the Executive Mayor for approval to Council. The lower layer applies to directorates and forms the basis of their performance plans and agreements. This layer consists of additional indicators that support the indicators in the upper layer. The lower layer is the responsibility of Executive Directors and Directors, who develop it in consultation with their staff. The upper layer template and quarterly targets are reflected in the NMBM Scorecard.

2. LEGISLATIVE FRAMEWORK

The Local Government: Municipal Finance Management 56 of 2003 (MFMA) require municipalities to develop SDBIPs annually. In terms of section 53(1)(c)(ii), the SDBIP is defined as a detailed plan approved by the Mayor of a municipality for implementing that municipality's delivery of municipal services and its annual budget. It must indicate the following:

- (a) projections for each month of:
 - (i) revenue to be collected by source; and
 - (ii) operational and capital expenditure by vote
- (b) service delivery targets and performance indicators for each quarter; and
- (c) other matters prescribed.

The Executive Mayor of the NMBM is required to approve the SDBIP within 28 days after the approval of the IDP and Budget and must be publicised within 14 days after such approval by the Executive Mayor.

3. SDBIP CYCLE

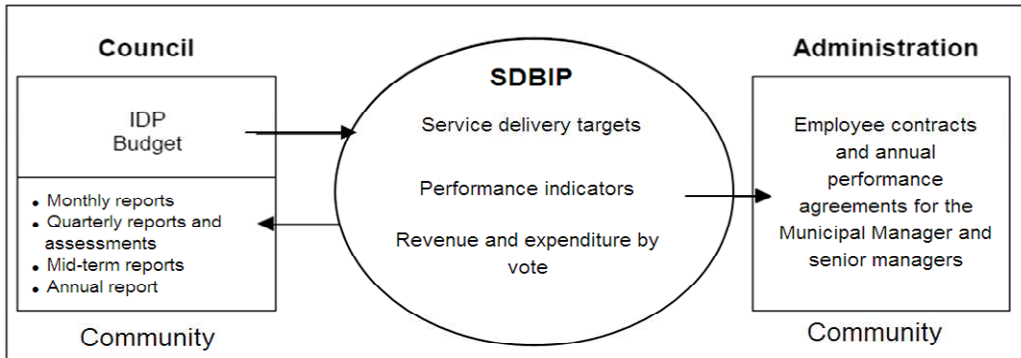


FIGURE 1

The SDBIP constitutes a contract between the administration, Council and the community. It ensures that everyone is moving in the same direction, as mapped in the IDP. It provides a focus on outputs, outcomes and inputs. It enables senior managers to monitor the performance of their sub-ordinates; the Municipal Manager to monitor the performance of senior managers; the Executive Mayor to monitor the performance of the Municipal Manager; the Council to monitor the performance of the administration; and the community to monitor the performance of the Council. Therefore, it is a management and implementation plan (not a policy proposal).

4. PERFORMANCE REPORTING

To enhance performance assessment, accountability monitoring and evaluation, reporting requirements are outlined below:

| Frequency and nature of report | Mandate | Recipients |
|---|--|--|
| Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month | Section 71 of the MFMA | National Treasury |
| Quarterly progress report | Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations. | <ol style="list-style-type: none"> 1. Municipal Manager 2. Executive Mayor 3. Mayoral Committee 4. Audit Committee 5. National Treasury |

| Frequency and nature of report | Mandate | Recipients |
|---|--|--|
| Mid-year performance assessment (assessment and report due by 25 January each year) | Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001. | <ol style="list-style-type: none"> 1. Municipal Manager 2. Executive Mayor 3. Mayoral Committee 4. Council 5. Audit Committee 6. National Treasury 7. Provincial Government |
| Annual Report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year) | Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act. | <ol style="list-style-type: none"> 1. Executive Mayor 2. Mayoral Committee 3. Council 4. Audit Committee 5. Auditor-General 6. National Treasury 7. Provincial Government 8. Local Community |

5. NMBM SCORECARD

The NMBM Scorecard reflects the institutions performance targets and indicators in line with the following key performance areas:

- Basic Service Delivery and Infrastructure Development
- Municipal Transformation and Organisational Development
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public Participation
- Special Cross-cutting Projects

(see table 2)

5. NELSON MANDELA BAY MUNICIPALITY'S SCORECARD

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|---|--|--|--|--|
| KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | |
| 1.1 | Integrated Sustainable Human Settlements | Number of state subsidised housing units provided | 835 | Vote no: HSDG Description: Various Capital projects Budget: R99 360 000 |
| | | Number of erven provided with permanent water and sanitation services | 4000 | Vote no: USDG Description: Various Capital projects Budget: R185 000 000 |
| | | Number of parcels of land made available to Social Housing Institutions for Social Housing | 4 | No budget provision required |
| | | Number of settlements upgraded from informal to formal | 1 new Greenfield area developed | Vote: USDG Budget Description: Various Capital Projects |
| | | | 4 <i>in situ</i> development areas completed | Budget: R185 000 000 |
| | | Number of households relocated from stressed informal settlements and other servitudes to Greenfield development areas | 1200 | Vote No: 0413 4559 Description: Relocations Budget: R977 720 |
| | | Number of state defective subsidised houses rectified | 112 | Vote No: HSDG Description: Various Capital projects Budget (10% of R110 400 000 = R11 040 000) |
| Approval of a Metropolitan Spatial Development Framework | By June 2015 | Vote No: 0439 5348 Description: Spatial Development Framework Budget: R1 265 788,26 | | |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--|-------------------------|--|--|---|
| 1.2 | Water | % informal households within the urban edge provided with access to a basic potable water supply within a 200 m radius | 100% | Vote No: 2007JCSX00289 Description: Rudimentary Service Budgeted amount: R500 000 |
| | | Number of new state subsidised houses provided with water connections | 835 (in line with Housing Programme) | Vote No's: 2006JCSX04272 Description: Water Meters Metro Budget: R15 000 000 |
| | | % compliance with the drinking water standards in line with South African National Standards 241 (SANS 241) | 100% | No budget required |
| | | Number of new settlements provided with bulk water infrastructure as part of the informal settlements upgrading programme | 1 new Greenfield area developed | Vote No: USDG Funding Description: Various capital projects Budget: R185 000 000 |
| | | | 4 <i>in situ</i> development areas completed | Vote No: USDG Funding Description: Various capital projects Budget: R185 000 000 |
| % reduction in year-to-year water losses in line with the International Water Association (IWA) Audit Standards (variance between the total system input and authorised consumption) | 1% | Vote No: USDG Funding Description: Various capital projects Budget: R185 000 000 | | |
| 1.3 | Sanitation | % households with access to basic sanitation | 91% | Project ID: 20050248 Description: Bucket Eradication Budget: R30 million |
| | | Number of new state subsidised houses provided with sewer connections | 835 (in line with the Housing Programme) | Project ID: 2006JCSX04272 Description: Water Meters Budget: R15 000 000 |
| | | Number of new settlements provided with bulk sanitation infrastructure as part of the Informal Settlements Upgrading Programme | 1 new Greenfield area developed | Vote: USDG funding Description: Various Budget: R185 million |
| | | | 4 <i>in situ</i> development areas completed | Vote: USDG funding Description: Various Budget: R185 million |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|-----------------------------|---|---|---|
| 1.4 | Roads and Transformation | Km of gravel roads tarred | 10 km | Project ID: 20050286 Description: Tarring of gravel roads Budget: R50 million |
| | | Number of gravel culs-de-sac tarred | 35 | Project ID: 20050286 Description: Tarring of gravel roads Budget: R50 million |
| | | Km of new sidewalks constructed | 3.3 km | Project ID: 20060020 Description: Provision of sidewalks Budget: R5 million. |
| 1.5 | Stormwater | Km of stormwater drainage installed | 1 km | Project ID: 20050286 Description: Tarring of gravel roads Budget: R50 million. |
| 1.6 | Integrated Public Transport | Number of IPTS contract areas operational | 2 (Cleary Park route up to Makro and Uitenhage Route) | Vote No: PTI Grant Description: Various Capital Projects Budget: R1 129 784 000 |
| 1.7 | Electricity and Energy | Number of new erven connected to electricity | 2532 (low-cost housing) | Vote no: 19930264 Description: Capital Project Budget: R25 230 000 |
| | | % of all households on officially surveyed sites provided with access to electricity | 100% | Vote no: 19930264 Description: Capital Project Budget: R25 230 000 |
| | | % electricity losses (variance between electricity billed and electricity purchased) in line with NERSA standards | 9% | Vote no: 03631390 Description: Purchase of power - Eskom Budget: R2.1 billion |
| | | Purchasing of electricity from a 1.8 megawatt wind turbine (renewable sources) | 2 400 000 kwh | Vote no: 03631390 Description: Purchase of power - Eskom Budget: R2,1 billion |
| | | Number of municipal buildings retrofitted | 2 (Burchell Depot and Main Library) | Vote no: 03406102 Description: EEDSM Projects Budget: R1,5 million |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--------------------------------------|------------------------------------|--|--------------------------|---|
| 1.7 | Electricity and Energy (continued) | Number of heating ventilation and air conditioning systems retrofitted | 10 | Vote no: 03406102 Vote Description: EEDSM Projects Budget: R 200 000 |
| | | Number of 250W and 400W Class A luminaires retrofitted | 400 (250W) 100 (400W) | Vote no: 03406102 Vote Description: EEDSM Projects Budget: R3 800 000 |
| | | Number of Post-Tops retrofitted in low-income areas. | 200 (Walmer Township) | Vote no: 0340 6102 Description: EEDSM Projects Budget: R300 000 |
| | | Number of new streetlights installed | 40 | Vote no: 1993 0283 Description: Capital Project Budget: R2.5 million |
| | | Number of new area lights installed | 400 | Vote no: 1998 0397 Description: Capital Project Budget: R2.5 million |
| | | Number of electrical distribution substations upgraded through the replacement/refurbishment of switchgear | 12 | Vote no's: 1997 0068 & 2004 2989 Description: Capital Project Budget: R24 million |
| | | Km of overhead lines refurbished | 5 km (Metrowide) | Vote no: 2004 2988 Description: Capital Project Budget: R3 million |
| | | Number of relays replaced | 40 (Metrowide) | Vote no: 1997 0070 Description: Capital Project Budget: R4 million |
| | | Km of cable replaced | 3 km (Metrowide) | Vote no: 0373 1473 Description: Repairs and maintenance of underground cable Budget: R3 million |
| Number of fault indicators installed | 60 (Metrowide) | Vote no: 19970070 Description: Capital Project Budget: R200 000 | | |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|------------------------------------|--|-----------------------------|--|
| 1.7 | Electricity and Energy (continued) | Number of people participating in the electricity and energy and infrastructure skills development programme | 43 mentees and 5 mentors | Vote no: 1710 5183 Description: Infrastructure Skills Development Grant Amount: R8 million |
| | | Number of people participating in the Electricity and Energy Bursars Mentorship Programme | 9 mentees and 2 mentors | Vote no: 1475 5183 Description: Contractual Staff Appointment Amount: R3,7 million |
| 1.8 | Waste Management | % households within the urban edge receiving a domestic waste collection service (excluding informal areas on privately owned erven and erven not earmarked for human settlements development) | 100% | Vote no's: 1489 (all line items) Description: Refuse Metro Services Budget: R27 428 770 |
| | | Number of households within the urban edge receiving a weekly waste collection service | 30 000 | Vote no: 0466 5958 Description: Illegal dumping Budget: R4 954 090 |
| | | Number of waste management community-based contractors maintained in terms of contractual obligations with NMBM | 20 | Vote no: 0470 4956 Description: Refuse co-operatives Budget: R16 773 860 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|------|--|--|----------------------|--|
| 1.9 | Occupational Health, Safety and Wellness | Number of construction sites inspected for health and safety compliance | 120 | Vote no's: 01680021; 01684908 Description: Basic Remuneration; Risk Management System Budget: R2 317 250; R1 635 090 |
| | | % employees in designated occupations undergoing annual medical testing in line with the Occupational Health and Safety Act | 100% | Vote no's: 01680021; 01684910 Description: Basic Remuneration Budget: R2 317 250 |
| | | Number of municipal buildings targeted for voluntary employee HIV and AIDS testing as part of the Nelson Mandela Bay Employee Wellness Programme | 12 | Vote no's: 01680021; 01684910 Description: Basic Remuneration Budget: R2 317 250 |
| 1.10 | Environmental Health | Number of food handling premises evaluated and certified in terms of the Foodstuffs, Cosmetics and Disinfectants Act | 1200 | Vote no: 1297 Description: Environmental Health Services Budget: R34 858 680 |
| | | Number of rodent sites inspected to ensure a plague-free environment | 200 per annum | Vote no: 01160021 Description: Basic Remuneration Budget: R34 858 680 |
| | | Number of funeral undertakers inspected in line with regulations relating to management of human remains (R363 of 2013) | 120 | Vote No: 1297 Description: Environmental Health Services Budget: R34 858 680 |
| | | Number of people attending Environmental Awareness Programmes | 25000 | Vote No: 1297 Description: Environmental Health Services Budget: R34 858 680 |
| 1.11 | Parks and Cemeteries | Number of play parks provided with playground equipment | 6 | Vote no: 20100100 Description: New playground equipment Budget: R2 000 000 |
| | | Number of existing Public Open Spaces (POS) maintained | 1550 (grass-cutting) | Vote no: 1299 0250 Description: Cutting of Grass Budget: R13 124 340 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|------|----------------------------------|--|---|---|
| 1.11 | Parks and Cemeteries (continued) | Number of trees maintained | 600 | Vote no: 1299 1216 Description: Contracts Budget: R3 214 180 |
| | | Number of cemeteries maintained through grass-cutting and mowing | 28 | Vote no: 0080 0250 Description: Grass cutting contract Budget: R1 973 680 |
| 1.12 | HIV AND AIDS Mainstreaming | Number of HIV and AIDS public awareness events held | 3 (World Aids Day; Candlelight Memorial and Partnership against AIDS) | Vote no: 1723 6116 Description: HIV and Aids Plan Budget: R350 000 |
| 1.13 | Metro Police | Number of traffic fines issued | 320 000 | No budget provision required |
| | | Number of traffic safety initiatives implemented in line with the Nelson Mandela Bay Municipality's Traffic Control Enforcement and Management Programme | 48 roadblocks | No budget provision required |
| | | | 50 community awareness programmes | No budget provision required |
| | | % revenue collection from traffic and licensing services (excluding fines) as per the set budget target | 100% | No budget provision required |
| | | % of traffic fines collected (as per the set budget target) | 100% | No budget provision required |
| | | Turnaround time from booking learner's license test to the actual test | 1 week | No budget provision required |
| | | Turnaround time from booking driver's license test to the actual test | 6 weeks | No budget provision required |
| 1.14 | Municipal Staff and Assets | Number of additional CCTV cameras installed | 20 | On request from other directorates |
| | | % internal case investigations completed within a three-month turnaround time | 90% | No budget provision required |
| | | Number of inspections conducted by the Joint SAPS Second-hand Goods Task Team on Scrap Metal Yards | 48 | No budget provision required |
| | | Number of fines issued for By-law enforcement | 360 | No budget provision required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|------|-------------------------|--|---------------------------------|--|
| 1.15 | Disaster Management | Number of disaster risk awareness programmes held in communities | 200 | No budget provision required |
| 1.16 | Fire Safety | Number of fire safety educational programmes held in communities | 1000 | Vote no: 01035114 Description: Community fire safety Budget: R47 020 |
| 1.17 | Emergency Services | Response time to emergencies: | Traffic: 15 min Fire: 15 min | No budget provision required No budget provision required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--|---------------------------------|---|---------------------------|--|
| KPA 2: LOCAL ECONOMIC DEVELOPMENT | | | | |
| 2.1 | Economic Growth and Development | Value of new investment/expansions attracted to Nelson Mandela Bay | R100 million by June 2015 | Project ID: 2007JCSE011429 Description: Investment Incentives Budget: R6 000 000 |
| | | Number of SMMEs trained and registered in exporting | 35 by June 2015 | Project ID: 2010JCSE05777 Description: Promotion of trade and export in NMB Budget: R1 500 000 |
| | | Value of new export contracts facilitated for businesses within Nelson Mandela Bay | R1,5 million by June 2015 | Project ID: 2010JCSE05777 Description: Promotion of trade and export in NMB Budget: R1 500 000 |
| 2.2 | Poverty Eradication | Number of emerging businesses trained in entrepreneurship | 500 entrepreneurs | No budget provision required. In-house training (SEDA/ NMMU/GIZ) |
| | | Number of SMMEs provided with start-up equipment | 5 SMMEs | Project ID: 2007JCSE1426 Description: SMME Development Budget: R150 000 |
| | | | 3 auto SMMEs | Project ID: 2007JCSE1367 Description: Auto sector development Budget: R100 000 |
| | | | 6 informal traders | Project ID: 2012JCSE17299 Description: Informal trading support Budget: R100 000 |
| | | | 5 cooperatives | Project ID: 2007JCSE1423 Description: Community development Budget: R100 000 |
| | | Number of tourism businesses trained in tourism development within Nelson Mandela Bay | 50 | Project ID: 2007JCSE01421 Description: Tourism development Budget: R850 000 |
| | | Number of SMMEs supported in terms of the NMBM SEDA Information Communication and Technology (ICT) Incubation Programme | 20 | Project ID: 2007JCSE01418 Description: ICT Innovation Hub Budget: R1,5 million |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|--|---|---|---|
| 2.2 | Poverty Eradication (continued) | Number of SMMEs supported in terms of the NMBM SEDA Construction Incubation Programme | 20 | Project ID: 2007JCSE05769 Description: Construction Incubator Budget: R2,5 million |
| | | Number of farmers supported with either infrastructure, equipment or raw materials | 15 | Project ID: 2011JCSE03803 Description: Priority Projects – Commercial Operations Budget: R850 000 |
| | | Number of food gardens supported with either infrastructure, equipment or raw materials | 15 | Project ID: 2007JCSE1368 Description: Community Gardens – Food Security Budget: R200 000 |
| | | % households earning less than R2 520 per month (two state pensions) with access to free basic services | 100% | Vote: 0616 Description: Indigent Control Budget: R18 657 100 |
| 2.3 | Broad-based Economic Empowerment (BEE) | % tenders awarded in adherence to the Broad-based Economic Empowerment targets (in terms of value) - Level 3 contributors | 50% | No budget provision required |
| 2.4 | Recreation, Arts and Culture | Number of beaches with Blue Flag status | 2 full status (Humewood Beach, King's Beach) ; 1 pilot status (Hobie Beach Pilot Phase) | Vote no's: 0046 3262 & 0046 1123 Description: Blue flag registration & beach maintenance Budget: R738 000 |
| | | Number of drowning incidents at municipal bathing beaches and municipal swimming pools | 0 | Vote no's: 0045 3062 and 0046 3062 Description: Seasonal staff Budget: R1 871 000 |
| | | % completion of the Mendi Multi-purpose Cultural Centre | 60 % by June 2015 | Project ID: 20100104 Description: Mendi Bottlestore Renovations Budget: R13 000 000 |
| | | % Completion of Women Stalwarts Memorial | 90% by June 2015 | Vote no: 1002 3718 Description: Arts and culture programmes Budget: R50 000 |
| | | Number of performing artists benefitting economically through events hosted by the Nelson Mandela Bay Municipality | 200 local artists (Summer Season, Splash Festival, Heritage Programmes) | Project IDs: 2007JCSE07333; 2007JCSE07332; 2006JCSE09151 Descriptions: Summer Season; Splash Festival; Heritage Programmes Budget: R3 250 000 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|--|---|---|--|
| 2.4 | Recreation, Arts and Culture (continued) | Number of activities promoting the Red Location Museum of Struggle and the Nelson Mandela Metropolitan Art Museum | 20 activities (8 exhibition programmes; 6 education programmes; 2 workshops; 4 public programmes) | Vote no's: 1571 3718 & 1675 1122 Descriptions: Arts and Culture programmes and exhibitions Budget: R900 000 |
| | | Number of programmes promoting a culture of reading implemented in all 20 libraries | 4 per library benefitting 20 libraries (Book Week; Come read with us; South African Library week; Youth Reading Programme) | Vote no's: 0141 3718 & 0141 1598 Description: Arts and Culture Programmes, and Special Projects Budgeted: R398 000 |
| 2.5 | Sport Development | Number of existing sports facilities upgraded | 2 (Swallows Rugby, Ground Mqolomba Park, Kwa Nobuhle Ward 4; Wallabies Ground, Walmer Ward 4) | Project Id: 19980285 Description: Upgrade Existing Sportsfield Budgeted Amount: R4 500 000 |
| | | Number of Sport and Recreation Programs supported in 2014/15 financial year | 10 (Basketball Series, Motherwell Marathon, Hockey Inter-Provincial, Learn to Swim Programme; IRB Sevens; Judo Championships; Ironman; Football Under-17 National Championships; Senior National Amateur Boxing Championships; Dance Sports Championships) | Vote no): 0064 0335 Description: Sports Development Programme Budgeted Amount: R 1 500 000 |
| 2.6 | Job Creation | Number of Work Opportunities (WO) created | 8500 | Vote no: 16680362 Description: Sundries Amount: R13,4 million |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|---|------------------------------------|--|--------------------------------------|---|
| KPA 3: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT | | | | |
| 3.1 | Asset Management | Physical verification of all municipal movable assets in line with the NMBM Asset Management Policy | By June 2015 | No budget information required |
| 3.2 | Human Resources and Transformation | Number of Grades 9 – 12 students and unemployed individuals attending Career Expo | 150 (Grade 9-12) 400 (unemployed) | Vote no: 1674 5729 Description: Youth programme Budgeted amount: R1 474 210 |
| | | Number of new bursaries awarded to employees and unemployed in line with Local Government SETA Scarce Skills Plan | 307 Employees 25 Unemployed | Vote Number(s): Budget information dependent on receipt of funding by LGSETA |
| | | Number of skills programmes implemented for employed and unemployed in line with Local Government SETA skills plan | 210 employees | Vote: Budget information dependent on receipt of funding by LGSETA |
| | | Number of unemployed graduates placed in Nelson Mandela Bay Municipality's functional areas | 40 by December 2014 | Vote: 16744797 Description: Experiential learning Budgeted amount: R3 000 000 |
| | | % recruitment completed within a three months' turnaround period spanning from the date of receipt of recruitment notice to the actual appointment | 100% | No budget information required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|---|---|--|--------------------------------|
| 3.2 | Human Resources and Transformation (continued) | Number of people from employment equity target groups employed in the three levels of the Municipality's approved Employment Equity Plan: | | |
| | | Top management (Municipal manager, Executive directors & Directors) | 33 African Female - 12 African Male - 19 Coloured Male - 1 Coloured Female - 1 White Male - 0 White Female - 0 Indian Male - 0 Indian Female - 0 | No budget information required |
| | | Middle management (Grade 13 up to the level below directors) | 171 African Female - 76 African Male - 93 Coloured Male - Coloured Female - 1 White Male - 0 White Female - 0 Indian Male - 0 Indian Female - 1 | No budget information required |
| | | Operational level (Grade 1 to 12) | 1239 African Female - 1169 African Male - 0 Coloured Male - 1 Coloured Female - 0 White Male - 0 | No budget information required |
| | | % of people with disabilities in the total municipal workforce | 2% White Female - 0 Indian Male - 32 Indian Female - 37 | No budget information required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|--|--|---|---|
| 3.2 | Human Resources and Transformation (continued) | Number of officials trained in National Treasury Minimum Competencies, in line with set regulations (Government Gazette No. 29967) | 52 | Vote no: 14855794 Description: National Treasury Minimum Competency Training Budget: R1 272 000 |
| | | Number of managers trained to conduct disciplinary and grievance hearings | 20 | Vote no: 1674795 Description: Skills needs Budgeted amount: R60 000 |
| 3.3 | Performance Management | Annual review of the Performance Management System | By June 2015 | Vote no.:1485 5862 Description: Performance Management Budget: R1 535 000 |
| | | Approval of compliant SDBIP | Within 28 days after Budget approval by the Executive Mayor | No budget required |
| | | Concluding compliant performance agreements of the City Manager and Managers reporting directly to the City Manager | Within 14 days after the approval of the SDBIP | No budget required |
| | | Number of performance review evaluations (for City Manager and Managers reporting to the City Manager), conducted in line with Local Government: Municipal Performance Regulations | 4 | Vote no. Various votes reflected in the 2013/14 Annual Financial Statements Budget: R6 120 017 |
| | | Submission of 2013/14 Annual Report and 2014/15 Mid-term Report to Council in line with Local Government: Municipal Systems Act 32 of 2000 and Local Government: Municipal Finance Management Act 56 of 2003 | By January 2015 | No budget required |
| | | Turnaround time for the submission of quarterly performance reports to the Internal Audit Services and Risk Assurance for auditing (measured from the closure of the Integral Scorecard System to the submission of quarterly performance reports) | 21 days | No budget required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--|--------------------------------------|---|-----------------------------------|---|
| KPA 4: FINANCIAL SUSTAINABILITY AND VIABILITY | | | | |
| 4.1 | Revenue Management and Customer Care | % billed revenue collection rate (before write-offs) | 94% | Vote no: 0025 Description: Debtors management collections Budget: R51 443 550 |
| 4.2 | Budget and Financial Accounting | Credit rating achieved | Rating of A1.za maintained | Vote no: 06712526 Description: Credit rating Budget: R225 060 |
| | | Legislatively compliant cash-backed Budget approved by Council | By June 2015 | Vote no: 0009 Description: Finance Budget: R40 272 250 |
| | | Debt servicing costs to annual operating income ratio (debt coverage ratio) | 10% | No budget provision required |
| | | % outstanding service debtors to revenue | 20% | No budget provision required |
| | | Cost coverage ratio (excluding unspent conditional grants) | One and a half month (1.5 months) | No budget provision required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|---|---|----------------|---|
| 4.3 | Budget and Financial Accounting (continued) | Personnel costs as a % of total operating income | 30% | No budget provision required |
| | | % of the Municipality's Capital Budget spent on capital projects identified in the IDP | 95% | No budget provision required |
| | | % of the Municipality's approved Operating Budget spent | 95% | No budget provision required |
| | | % of the Municipality's institutional Training Budget spent on implementing its institutional Workplace Skills Plan | 95% | Vote no: 00010375 Description: Training Amount: R9 957 530 |
| | | % of the Municipality's approved Budget spent on repairs and maintenance | 7% | Vote no: 0001 Description: Repairs and maintenance Budget: R616 540 260 |
| | | % of tenders awarded within their validity period | 100% | No budget provision required |
| | | % completeness of tender files in line with the check-list developed based on the findings of the Auditor-General | 100% | No budget provision required |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--|---|---|--|--|
| KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | |
| 5.1 | Public Participation and Special Sector Development | Number of Council meetings held | 10 | Vote no: 14880208 Description: Refreshments (council meeting) Estimated budget: R194 620 |
| | | Number of events held | Opening of Council hosted | Vote: 1488 5640 Description: Opening of Council Budget: R773 100 |
| | | | Peoples Assembly hosted | Vote: 1488 5638 Description: Peoples Assembly Budget: R656 010 |
| | | | Moral regeneration movement hosted by July 2014 | Vote: 14885638 Description: Admin support for public participation Budget: R419 420 |
| | | Reviewing boundaries of Municipal Wards as per the Municipal Demarcation Board requirements | 60 Ward boundaries reviewed by June 2015 | Vote: 1488 1589 Description: Special projects Budget: R17 260 |
| | | Number of Councillors provided with training in line with the Skills Development Plan for Councillors | 68 | Vote Number: 14883703 Description: Welfare & support programmes Budget: R1 190 570 |
| | | Number of Council meetings held | 10 | Vote no: 1488 0208 Description: Refreshments (council meeting) Budget: R194 620 |
| | | Number of events held | Opening of Council hosted | Vote no: 1488 5640 Description: Opening of Council Budget: R773 100 |
| | | | Peoples Assembly hosted | Vote no: 1488 5638 Description: Peoples Assembly Budget: R656 010 |
| | | | Moral Regeneration Movement, hosted by July 2014 | Vote no: 1488 5638 Description: Admin support for public participation Budget: R419 420 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|---|---|--|---|
| 5.1 | Public Participation and Special Sector Development (continued) | Reviewing boundaries of Municipal Wards as per the Municipal Demarcation Board requirements | 60 Ward boundaries reviewed by June 2015 | Vote no: 1488 1589 Description: Special projects Budget: R17 260 |
| | | Number of Councillors provided with training in line with the Skills Development Plan for Councillors | 68 | Vote no: 1488 3703 Description: Welfare and support programmes Budget: R1 190 570 |
| 5.2 | Risk Management | Achieving National Treasury Risk Management Assessment Maturity Level 3 | Maturity Level 3 achieved by June 2015 | Vote no: 1724 5893 Description: Risk Management Equipment & Software Budget: R636 000 |
| | | | | Vote no: 1724 5894 Description: External Risk Management Committee Budget: R49 410 |
| 5.3 | Communication | Number of media statements conducted | 240 | N / A |
| | | Increase in the number of year-to-year visitors to the municipal website | 12% by June 2015 | Vote no: 017103403 Budget: R5 642 250 |
| | | Number of community magazines published | 4 | Vote no: 01710403 Budget: R5 642 250 |
| 5.4 | External Relations | Number of projects implemented in line with the Memorandum of Understanding between NMBM and NMMU | 5 | Vote no: 1657 3697 Description: Intermunicipal and IGR Relations Budget: R37 890 |
| | | % of IGR Forum resolutions implemented | 75% | Vote no: 1701 3696 Description: Promote national and International Relations Budget: R907 950 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|---------------------------|---|---|---|
| 5.5 | Internal Controls | Receipt of unqualified Audit Report without emphasis of matter issues in respect of the 2014/15 financial year. | Receipt of unqualified audit report without emphasis of matter by December 2015 in respect of the 2014/15 financial year. | Vote no.: 0335 Description: Audit Services Budget: R32 758 120 |
| | | | | Vote no: 0632 Description: Audit Committee Budget: R174 620 |
| | | % implementation of the NMBM risk based operational Audit Plan | 100% | Vote no: 0335/0201 Description: Consultants fees Budget: R5 816 630 |
| | | Achieving a "generally conformance" rating through an independent quality assurance review in terms of the professional standards of the Institute of Internal Auditors of South Africa | "Generally conformance" rating achieved by June 2015 | Vote no: 0335/0201 Description: Consultants fees Budget: R5 816 630 |
| | | Roll out of The NMBM anti-fraud and anti-corruption programme to all stakeholders | By September 2015 | Vote no: 0335/4299 Description: Ferensic consultants Budget: R300 000 |
| 5.6 | Monitoring and Evaluation | % service delivery projects in the 2014/15 IDP monitored for effective and efficient implementation | 100% | TBD |
| | | % of service provider contracts (above R1million value) monitored in line with the concluded service level agreements | 100% | TBD |
| | | Evaluating impact of EPWP Projects on poverty alleviation within Nelson Mandela Bay | 2 EPWP Projects | TBD |
| | | Facilitating and monitoring implementation of Council, MPAC and EXCO resolutions for reporting | 100% (Council) 100% (MPAC) 100% (EXCO) | TBD |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|-------------------------|---|--|--|
| 5.7 | Legal Services | Implementation of a System of Delegation of Powers for political and administrative functions | By June 2015 | Vote no: Description: Budget: |
| | | Number of By-laws translated | 3 (isiXhosa) 3 (English) 3 (Afrikaans) | Vote no: 0606/4894 Description: By-law review Budget: R316 860 |
| | | Number of new By-laws promulgated | 2 | Vote No: 0606/4894 Description: By-law review Budget: R316 860 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|--|---|--|--|--|
| KPA 6: SPECIAL CROSS-CUTTING PROJECTS | | | | |
| 6.1 | Cleansing and Security Services (Central Business Districts, Central and Uitenhage) | % satisfaction with cleansing services in Port Elizabeth and Uitenhage Central Business District | 80% satisfaction by June 2015 | Vote no's: 4730050 & 4731100 Description: Cleansing Plan project Budget: R2 428 098 |
| | | % satisfaction with security services in Port Elizabeth Central Business District | 60% satisfaction by June 2015 | Vote no: 4740050 Description: Security Plan Initiatives Budget: R2 000 000 |
| | | % completion of inner city renewal capital development projects | 100% of Belmont Terrace and Bird Street (Phase 4) Environmental Upgrade completed | Vote no.: 6854100 – 6854300 Description: Belmont Terrace and Bird Street Environmental Upgrade Budget: R10 000 000 |
| | | | 100% of Tramways Building Redevelopment completed | Vote no: 7100010 – 7100080 Description: Tramways Building redevelopment Budget: R10 000 000 |
| | | % completion of inner city renewal capital development projects | 100% completion of Vuyisile Mini Square Cosmetic Upgrade (Minor upgrading, repairs, maintenance, replacement of lighting, bollards, street furniture, paving and staircase) | Description: TBD Vote no: TBD Budget: R3,000,000 (estimate) |
| | | % completion of inner city renewal capital development projects | 100% completion of Baakens River Precinct Master Plan | Vote no: TBD Description: TBD Budget: R3 000 000 (estimate) |
| | | Number of properties purchased in line with the Mandela Bay Development Agency's urban renewal mandate | 1 Property purchased by June 2015 | Vote no: TBD Description: TBD Budget: R5 000 000 (estimate) |
| | | % completion of Township Rejuvenation Projects | 20% of Red Location Singapi Road Upgrade (Phase 1) completed | Vote no.: 6815/100 – 6815/200 Description: Singapi Road Upgrade Budget: R10 000 000 |
| | | | 100% completion of Veeplaas Creative Industries Building | Vote no: 7300/030 Description: Veeplaas Creative industries Building Budget: R3 000 000 |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|---|--|--|---|
| 6.1 | Cleansing and Security Services (Central Business Districts, Central and Uitenhage) (continued) | % completion of Township Rejuvenation Projects | 100% completion of Qaqawuli Community Hall | Vote no: 6825/100 – 6825/200 Description: Qaqawuli Community Hall Budget: R2 700 000 |
| | | | 100% completion of Walmer Gqeberha Carwash facility | Vote no: 7400/100 Description: Gqeberha Carwash Budget: R 1,000,000 |
| | | | 100% completion of Veeplaas Business Incubator Building Upgrade | Vote no: 6857/100 Description: Veeplaas Business Incubator Building Budget: R 2 500 000 |
| | | % completion of Township Rejuvenation Projects | 100% completion of Veeplaas Carwash facility | Vote no: 7300/100 Description: Veeplaas Carwash Budget: R 1 000 000 |
| | | | 100% completion of Sawule Street Play-park | Vote no.: 6830/100 Description: Sawule Street Play Park Budget: R 1 700 000 |
| | | Facilitating Public Capital Projects | 100% completion of Sakasonkhe Village Playparks | Vote no.: 6830/100 – 6830/200 Description: Sakasonkhe Play Parks Budget: R1 500 000 |
| | | | 50% completion of Wallabies Sports Ground Clubhouse | Vote no.: 6835/100 – 6835/200 Description: Wallabies Sports Ground Clubhouse Budget: R2 000 000 |
| | | % completion of Township Rejuvenation Projects | 100% completion of Helenvale Precinct Phase 3 (old Standford road, Hartebees Streets and Hartebees Park) | Vote no: TBD Description: TBD Budget: R5 000 000 |
| | | | 100% completion of Helenvale SPUU (Safety and Peace through Urban Upgrading) Master plan | Vote no: TBD Description: Helenvale SPUU Masterplan Budget: R15 000 000 (estimate) |
| | | 6.2 | Motherwell Urban Renewal Programme (MURP) | Number of people trained in terms of the MURP skills audit |

| No. | Key Performance Element | Key Performance Indicators | 2014/15 Target | 2014/15 Budget |
|-----|--|---|---------------------------------------|---|
| 6.2 | Motherwell Urban Renewal Programme (MURP) (continued) | Number of Non-Profit Organisations assisted with either training or equipment | 5 Soup kitchens | Vote no:1474 6066 Description: CBO Assistance Budget: R15 000 000 |
| | | | 5 Early Childhood Development Centres | Vote no:1474 6066 Description: CBO Assistance Budget: R8 7000 000 |
| | | % completion of Motherwell Thusong Service Centre (Phase 2 – civil works) | 100% by September 2014 | Project ID: Capital Asset Budget: R8 700 000 |
| | | Construction of a SMME Hive in Motherwell | 25% construction completed | Project ID: Capital Asset Budget: R1 900 000 |

6. REVENUE AND EXPENDITURE PROJECTIONS

Revenue and expenditure projections make provision for monthly income and expenditure projections. The actual revenue targets and spending against the budget will be reported upon monthly in terms of Section 71 of the MFMA, as well as in terms of the quarterly targets, as reflected in the SDBIP scorecard. This also provides an opportunity for the regular monitoring of revenue and expenditure patterns to ensure the early detection of any deviations, so that interventions or corrective measures may be introduced.

NMA Nelson Mandela Bay - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure | | |
|---|----------|---------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|-----------------|-----------------|------------------|-------------------------------------|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - Budget and Treasury | | 355,599 | 168,712 | 119,847 | 121,115 | 127,200 | 447,824 | 117,078 | 119,172 | 357,942 | 123,584 | 121,876 | 124,764 | 2,304,713 | 2,448,957 | 2,614,941 |
| Vote 2 - Public Health | | 45,591 | 18,217 | 17,277 | 17,997 | 23,887 | 38,827 | 27,900 | 22,048 | 53,372 | 19,216 | 18,058 | 22,825 | 325,215 | 353,840 | 388,882 |
| Vote 3 - Human Settlements | | 17,238 | 29,773 | 46,383 | 47,728 | 36,873 | 67,313 | 25,335 | 17,333 | 39,333 | 29,333 | 30,333 | 25,631 | 412,605 | 61,838 | 63,144 |
| Vote 4 - Economic Development | | 1,472 | 40,532 | 1,205 | 7,620 | 3,667 | 9,602 | 8,376 | 12,017 | 25,017 | 20,017 | 20,017 | 17,872 | 167,415 | 165,740 | 175,459 |
| Vote 5 - Corporate Services | | 1,940 | 299 | 316 | 1,281 | 1,850 | 2,169 | 689 | 452 | 452 | 2,302 | 2,402 | 2,909 | 17,062 | 18,028 | 19,122 |
| Vote 6 - Rate and General Engineering | | 253 | 22,145 | 245 | 5,637 | 13,674 | 10,253 | 15,967 | 15,422 | 13,999 | 15,292 | 15,292 | 10,707 | 138,886 | 154,119 | 154,366 |
| Vote 7 - Water Services | | 65,659 | 47,156 | 19,989 | 44,470 | 69,470 | 86,762 | 62,523 | 47,254 | 66,534 | 42,979 | 57,763 | 79,645 | 690,204 | 766,976 | 850,965 |
| Vote 8 - Sanitation Services | | 54,733 | 38,137 | 31,072 | 35,052 | 45,157 | 84,081 | 42,326 | 47,375 | 56,522 | 49,775 | 41,777 | 54,425 | 580,432 | 644,279 | 715,150 |
| Vote 9 - Electricity and Energy | | 299,746 | 260,847 | 280,355 | 226,800 | 204,806 | 314,722 | 219,973 | 232,369 | 332,072 | 294,237 | 307,297 | 376,118 | 3,349,341 | 3,592,485 | 3,852,424 |
| Vote 10 - Executive and Council | | 7 | 11 | 12 | 286 | 18 | 10 | 5 | 55 | 55 | 55 | 40 | 10 | 563 | 553 | 554 |
| Vote 11 - Safety and Security | | 4,910 | 4,988 | 4,960 | 4,927 | 4,981 | 4,960 | 4,956 | 4,454 | 5,664 | 5,274 | 5,442 | 5,438 | 60,954 | 64,295 | 68,153 |
| Vote 12 - Nelson Mandela Bay | | 3,500 | 3,500 | 2,500 | 2,500 | 2,500 | 5,000 | 2,500 | 2,500 | 4,500 | 4,500 | 4,800 | 4,775 | 43,075 | 52,946 | 52,959 |
| Vote 13 - Strategic Programmes | | 6,791 | 151 | 195 | 224 | 1,067 | 2,441 | 5 | 2,875 | 2,986 | 4,250 | 5,784 | 2,355 | 29,124 | 16,515 | 18,006 |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Revenue by Vote | | 857,440 | 634,468 | 524,355 | 515,635 | 535,148 | 1,073,964 | 527,633 | 523,326 | 958,448 | 610,814 | 630,881 | 727,475 | 8,119,588 | 8,340,571 | 8,974,125 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Budget and Treasury | | 45,055 | 51,951 | 40,491 | 46,269 | 52,891 | 43,145 | 46,404 | 46,136 | 45,822 | 60,277 | 58,596 | 58,101 | 595,138 | 646,058 | 709,417 |
| Vote 2 - Public Health | | 54,882 | 56,752 | 55,220 | 60,656 | 74,048 | 66,570 | 76,520 | 68,407 | 69,000 | 69,873 | 72,370 | 73,800 | 798,099 | 810,764 | 820,766 |
| Vote 3 - Human Settlements | | 43,442 | 44,713 | 56,878 | 57,217 | 38,601 | 65,328 | 35,150 | 33,893 | 43,460 | 52,303 | 58,597 | 39,028 | 568,609 | 228,390 | 242,083 |
| Vote 4 - Economic Development | | 32,187 | 28,482 | 18,878 | 35,973 | 47,565 | 38,383 | 39,542 | 39,804 | 22,047 | 24,938 | 43,431 | 21,356 | 392,586 | 396,928 | 411,685 |
| Vote 5 - Corporate Services | | 32,766 | 35,972 | 31,690 | 36,135 | 37,844 | 35,410 | 35,294 | 33,085 | 30,685 | 38,875 | 30,036 | 34,760 | 412,551 | 416,232 | 360,074 |
| Vote 6 - Rate and General Engineering | | 36,343 | 43,890 | 26,606 | 58,908 | 49,768 | 35,567 | 39,371 | 35,436 | 33,380 | 42,644 | 43,890 | 43,560 | 489,363 | 527,315 | 537,026 |
| Vote 7 - Water Services | | 58,399 | 46,248 | 32,312 | 52,608 | 49,374 | 51,540 | 65,552 | 59,231 | 57,165 | 65,767 | 64,135 | 64,640 | 666,971 | 725,188 | 780,501 |
| Vote 8 - Sanitation Services | | 45,314 | 39,360 | 26,066 | 40,805 | 45,075 | 29,895 | 35,707 | 37,541 | 54,105 | 52,692 | 45,146 | 44,703 | 496,409 | 548,363 | 587,818 |
| Vote 9 - Electricity and Energy | | 325,216 | 300,950 | 299,015 | 198,074 | 235,528 | 194,380 | 206,906 | 205,598 | 228,459 | 213,875 | 233,406 | 412,103 | 3,053,510 | 3,278,064 | 3,506,601 |
| Vote 10 - Executive and Council | | 13,744 | 20,687 | 14,382 | 15,166 | 15,903 | 5,636 | 17,864 | 20,867 | 21,433 | 25,358 | 22,952 | 36,747 | 230,739 | 245,337 | 263,691 |
| Vote 11 - Safety and Security | | 27,275 | 32,144 | 31,525 | 30,128 | 43,243 | 35,620 | 33,155 | 30,059 | 35,771 | 30,197 | 34,371 | 71,854 | 435,343 | 468,894 | 505,192 |
| Vote 12 - Nelson Mandela Bay | | 15,830 | 8,300 | 18,915 | 12,263 | 9,097 | 14,337 | 12,531 | 11,427 | 12,906 | 6,909 | 6,877 | 7,537 | 136,929 | 151,230 | 155,422 |
| Vote 13 - Strategic Programmes | | 2,716 | 164 | 280 | 923 | 1,848 | 1,407 | 10 | 6,120 | 4,100 | 4,250 | 3,500 | 4,820 | 30,138 | 17,504 | 18,973 |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - |
| Total Expenditure by Vote | | 733,169 | 709,612 | 652,258 | 645,127 | 700,784 | 617,220 | 644,006 | 627,604 | 658,333 | 687,958 | 717,307 | 913,009 | 8,306,387 | 8,460,267 | 8,899,249 |
| Surplus/(Deficit) before assoc. | | 124,271 | (75,144) | (127,902) | (129,492) | (165,636) | 456,744 | (116,373) | (104,278) | 300,115 | (77,144) | (86,426) | (185,535) | (186,799) | (119,695) | 74,876 |
| Taxation | | | | | | | | | | | | | - | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - | - |
| Share of surplus/(deficit) of associate | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 124,271 | (75,144) | (127,902) | (129,492) | (165,636) | 456,744 | (116,373) | (104,278) | 300,115 | (77,144) | (86,426) | (185,535) | (186,799) | (119,695) | 74,876 |

NMA Nelson Mandela Bay - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2014/15 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|---|-----|---------------------|--------|--------|---------|--------|--------|---------|---------|---------|---------|---------|---------|---|------------------------|------------------------|--|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 | |
| Multi-year expenditure | 1 | | | | | | | | | | | | | | | | |
| Vote 1 - Budget and Treasury | | 550 | 550 | 1,718 | 1,868 | 2,218 | 2,118 | 2,118 | 3,035 | 3,753 | 3,853 | 3,753 | 4,920 | 30,450 | 10,260 | 10,836 | |
| Vote 2 - Public Health | | - | - | 1,780 | 2,030 | 1,780 | 1,780 | 2,030 | 4,065 | 5,590 | 5,340 | 11,440 | 15,120 | 50,955 | 58,490 | 40,950 | |
| Vote 3 - Human Settlements | | 5,760 | 7,690 | 9,190 | 10,690 | 11,727 | 7,760 | 7,710 | 14,543 | 17,289 | 19,685 | 24,713 | 45,517 | 182,273 | 215,108 | 224,089 | |
| Vote 4 - Economic Development | | 2,000 | 2,500 | 2,050 | 4,050 | 2,900 | 2,600 | 1,000 | 4,500 | 3,750 | 3,475 | 2,825 | 50,959 | 82,609 | 88,201 | 88,533 | |
| Vote 5 - Corporate Services | | - | - | 1,733 | 1,733 | 1,733 | 1,733 | 1,733 | 3,465 | 5,198 | 5,198 | 5,198 | 6,930 | 34,650 | 15,700 | 14,500 | |
| Vote 6 - Rate and General Engineering | | - | 5,000 | 5,000 | 10,650 | 11,350 | 9,300 | 12,900 | 23,500 | 25,500 | 30,450 | 40,750 | 81,787 | 256,187 | 419,168 | 443,975 | |
| Vote 7 - Water Services | | 9,600 | 11,150 | 13,350 | 14,350 | 15,500 | 13,850 | 16,050 | 17,100 | 17,050 | 18,800 | 19,850 | 35,250 | 201,900 | 182,400 | 216,000 | |
| Vote 8 - Sanitation Services | | 13,100 | 18,150 | 24,055 | 26,605 | 32,120 | 19,400 | 25,720 | 35,500 | 35,050 | 32,650 | 25,450 | 23,950 | 311,750 | 322,300 | 367,386 | |
| Vote 9 - Electricity and Energy | | 507 | 9,167 | 1,025 | 8,915 | 9,883 | 11,554 | 16,864 | 16,215 | 10,933 | 29,357 | 20,060 | 72,905 | 207,383 | 191,952 | 174,731 | |
| Vote 10 - Executive and Council | | 421 | 421 | 421 | 421 | 421 | 1,171 | 421 | 421 | 1,171 | 421 | 421 | 421 | 6,550 | 6,650 | 7,830 | |
| Vote 11 - Safety and Security | | - | - | 416 | 1,909 | 1,241 | 1,291 | 5,026 | 831 | 647 | 647 | 647 | 862 | 13,513 | 11,822 | 8,538 | |
| Vote 12 - Nelson Mandela Bay Stadium | | | | | | | | | | | | | - | - | - | - | |
| Vote 13 - Strategic Programmes | | 1,500 | 1,500 | 1,760 | 750 | 1,000 | 1,800 | 350 | 500 | 850 | 1,000 | 1,000 | 2,000 | 14,010 | - | - | |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | - | - | - | |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | - | - | - | |
| Capital multi-year expenditure | 2 | 33,438 | 56,128 | 62,496 | 83,969 | 91,872 | 74,355 | 91,920 | 123,675 | 126,779 | 150,874 | 156,105 | 340,621 | 1,392,230 | 1,522,051 | 1,597,368 | |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | | |
| Vote 1 - Budget and Treasury | | | | | | | | | | | | | | - | - | - | |
| Vote 2 - Public Health | | | | | | | | | | | | | | - | - | - | |
| Vote 3 - Human Settlements | | | | | | | | | | | | | | - | - | - | |
| Vote 4 - Economic Development and Recreational Services | | | | | | | | | | | | | | - | - | - | |
| Vote 5 - Corporate Services | | | | | | | | | | | | | | - | - | - | |
| Vote 6 - Rate and General Engineers | | | | | | | | | | | | | | - | - | - | |
| Vote 7 - Water Services | | | | | | | | | | | | | | - | - | - | |
| Vote 8 - Sanitation Services | | | | | | | | | | | | | | - | - | - | |
| Vote 9 - Electricity and Energy | | | | | | | | | | | | | | - | - | - | |
| Vote 10 - Executive and Council | | | | | | | | | | | | | | - | - | - | |
| Vote 11 - Safety and Security | | | | | | | | | | | | | | - | - | - | |
| Vote 12 - Nelson Mandela Bay Stadium | | | | | | | | | | | | | | - | - | - | |
| Vote 13 - Strategic Programmes Directorate | | | | | | | | | | | | | | - | - | - | |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | | - | - | - | |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | | - | - | - | |
| Capital single-year expenditure | 2 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Capital Expenditure | 2 | 33,438 | 56,128 | 62,496 | 83,969 | 91,872 | 74,355 | 91,920 | 123,675 | 126,779 | 150,874 | 156,105 | 340,621 | 1,392,230 | 1,522,051 | 1,597,368 | |

